



Business Development, Communications & External Affairs

Corporate Presentation

2026

Index

FCCenviro at a glance	3
Shareholder structure and management team	8
Global presence	11
Global leader	12

FCCenviro at a glance



FCCenviro is a century-old company that provides environmental services to 83.5 million people worldwide





FCCenviro at a glance



Delivering services to cities since 1911



Among Top 10 in the world



Serving over 83.5 million citizens



880 waste management facilities



Working for 5,900 municipalities



Managing 27 million tonnes of waste per year



Almost 24,000 units of the most advanced fleet in the world



Nearly 4,700 sustainable vehicles (CNG, electric and Dual-fuel)



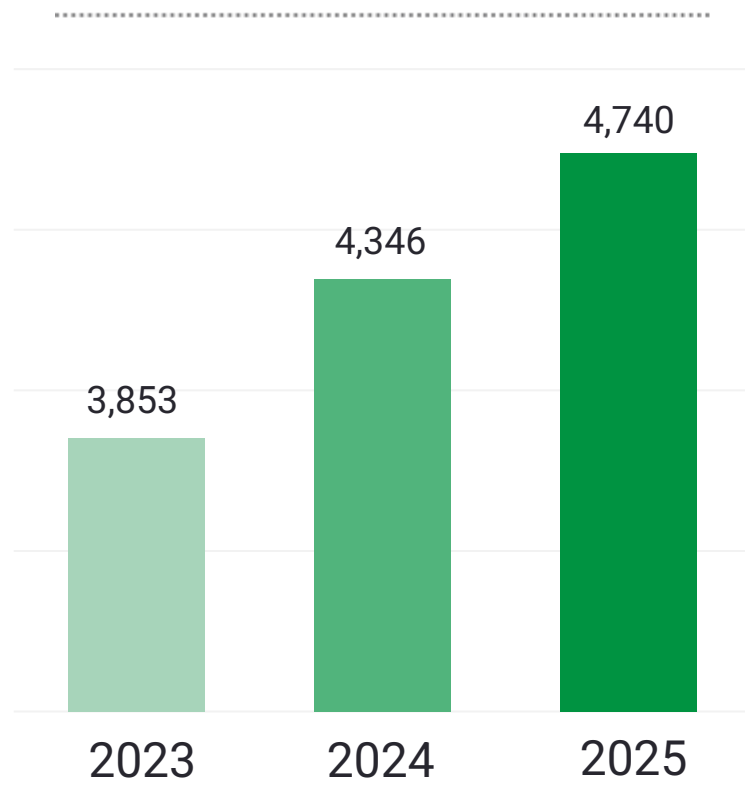
56,400 employees



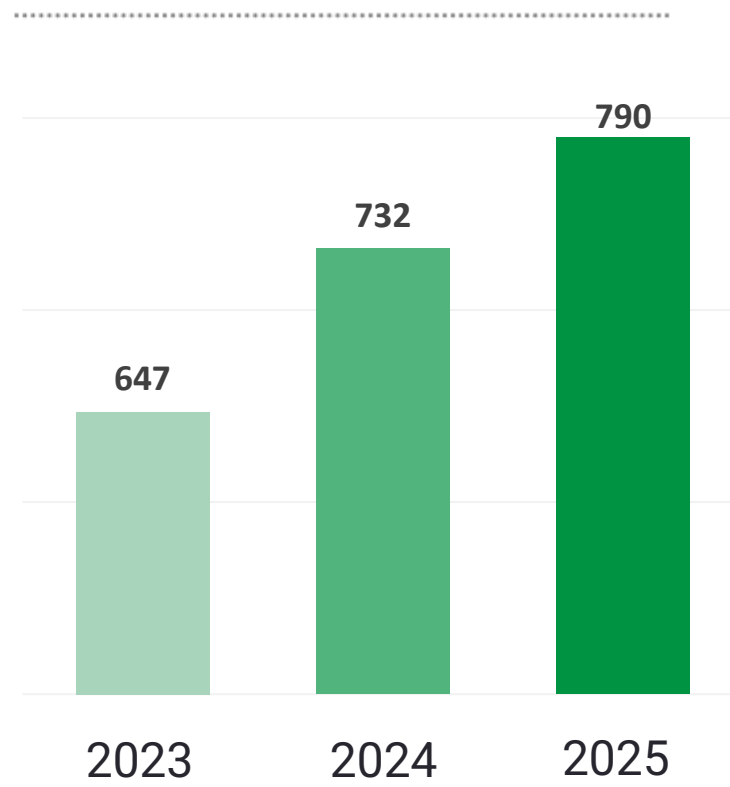
Inclusion of underprivileged groups in the workplace

FCCenviro at a glance

Revenue
In M€



EBITDA
In M€



Backlog

€ 15,624 M

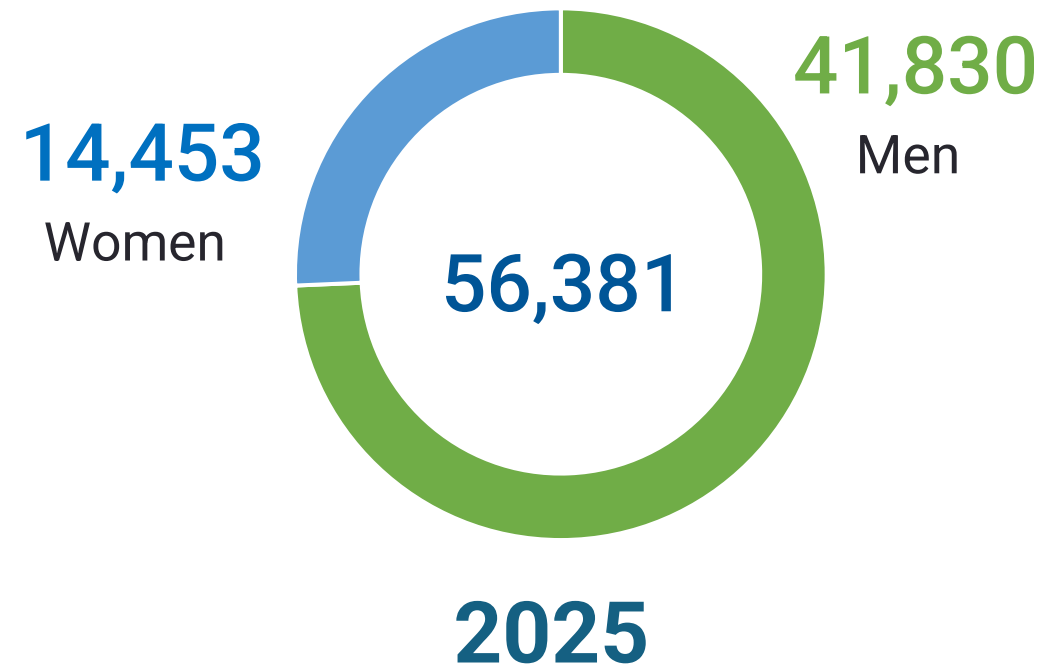
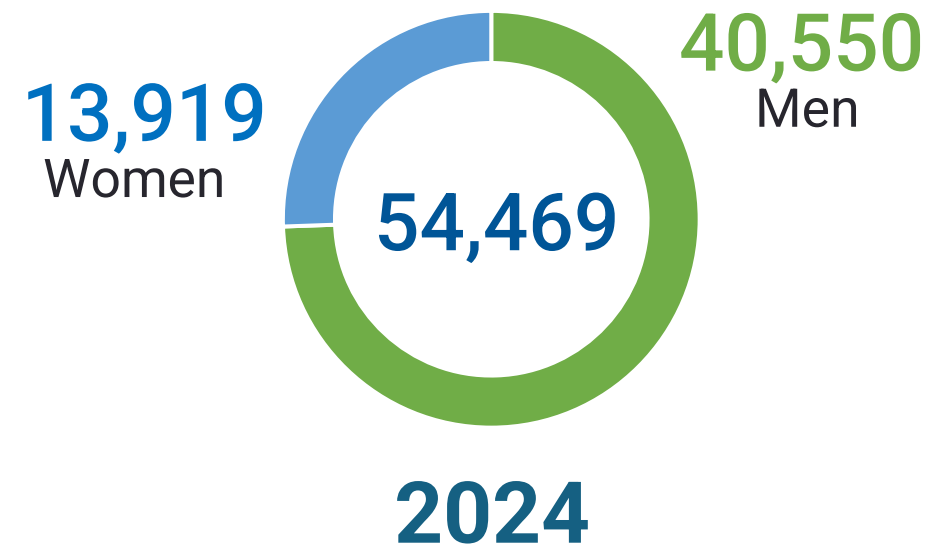
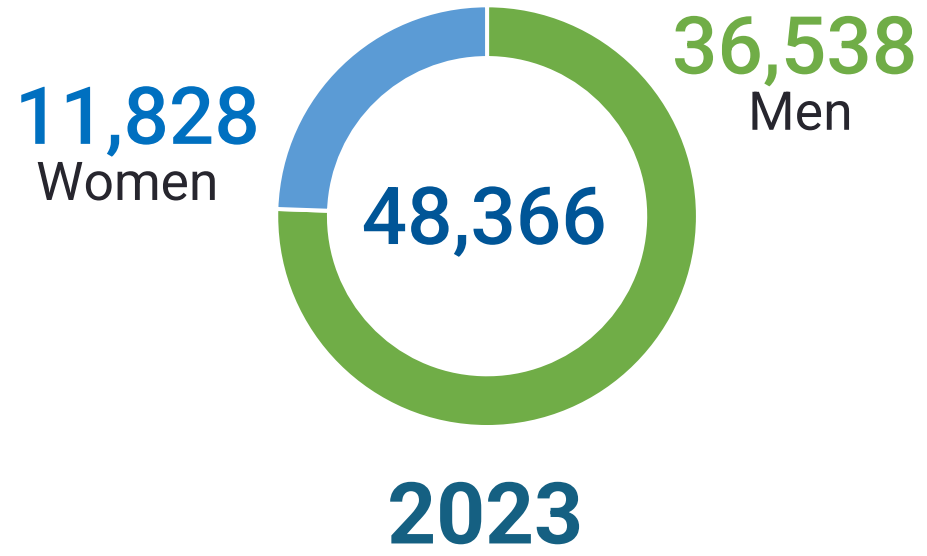
Employees

56,400

Dec 31. 2025



People in FCCenviro





Environmental services

Municipal waste collection & street cleansing

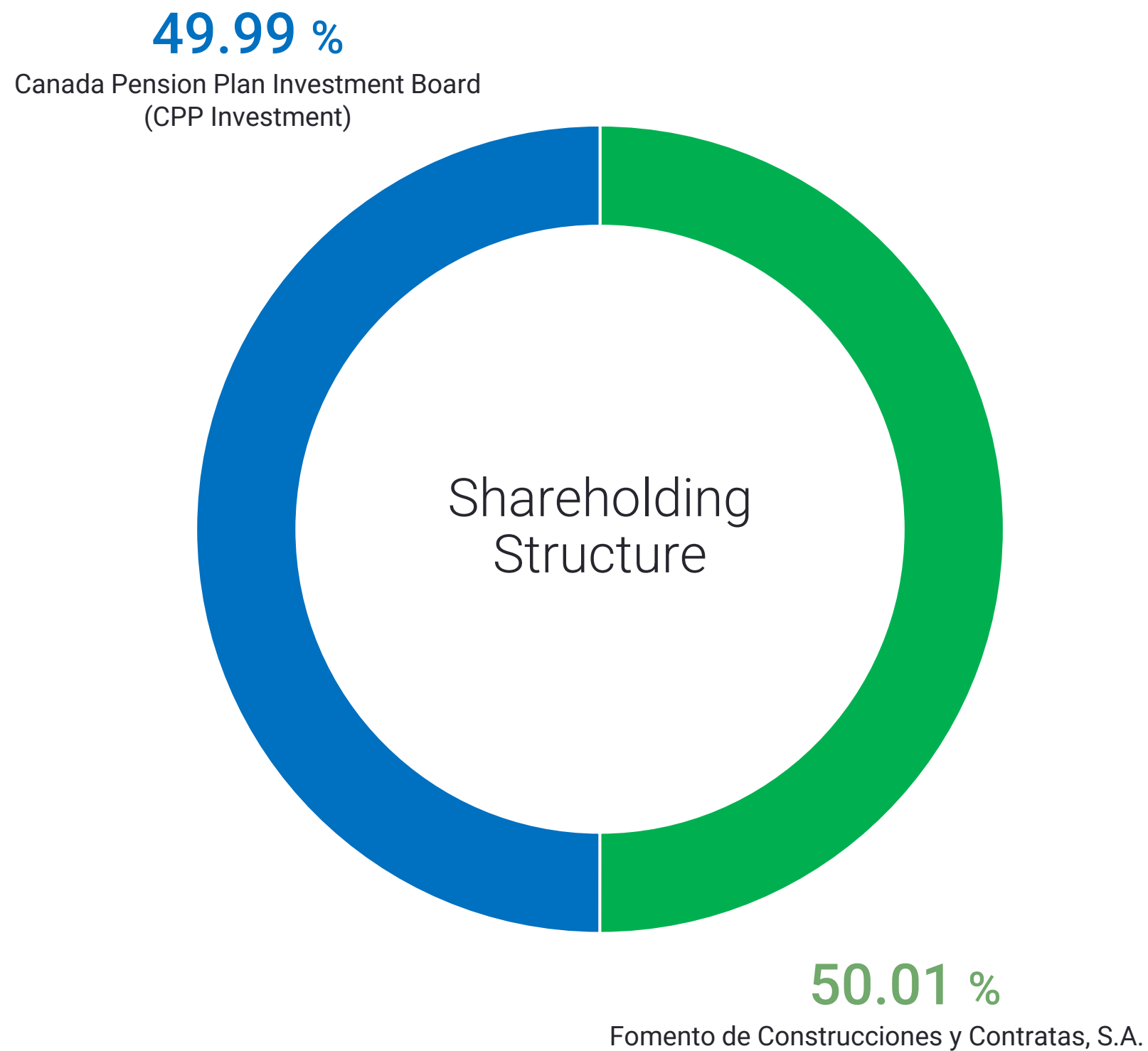
Parks and Green Spaces Maintenance

Waste Treatment & Recycling

Energy recovery from waste

Industrial waste management, soil and environmental liability remediation

Shareholder structure and management team



Shareholder structure and management team



Iñigo Sanz
CEO



Oscar Ruiz
CFO

Business platforms



Javier Irigoyen
CEO Atlantic



Steve Longdon
CEO United Kingdom



Björn Mittendorfer
CEO Central and Eastern Europe



Dan Brazil
CEO Americas

Shareholder structure and management team



Iñigo Sanz
CEO

Corporate Directors



Luis Suárez
Human Resources



Malén Sánchez de Vivar
Legal



Eva Egido
ESG



Carlos Afonso
M&A

Global presence



USA

- Florida
- Texas
- California
- North Carolina
- Minnesota
- Nebraska
- Iowa

- #1 in Spain
- #1 in integrated waste services in Central and Eastern Europe
- Top 3 in UK
- Top 10 in the world



Europe

- Spain
- Portugal
- France
- United Kingdom
- Austria
- Czech Republic
- Poland
- Slovakia
- Hungary
- Serbia
- Romania

Revenue 2025 per platform

21.5%
€ 1,019 M
UNITED KINGDOM

14.3%
€ 680 M
CEE

9.9%
€ 470 M
USA

4,740 M€

54.3%
€ 2,570 M
ATLANTIC

Backlog

€ 15,624 M

Dec. 31, 2025

Global leader

Experience

Comprehensive

Innovation

Sustainability

Smart services

Among the **top ten companies** in the world, we have been delivering services **since 1911**

We offer a **complete range of environmental services**, from Municipal Waste Collection to the most advanced Waste Treatment and Recycling systems

With internal R&D&I resources that allow us to offer the most innovative solutions to our customers. **Over 40 projects registered** to date in the internal innovation system certified according to ISO 56001

Committed to supporting cities by offering **socially, economically and environmentally sustainable solutions**

Helping cities become more **effective, resource-efficient, sustainable and socially responsible**



Global leader



More than a century serving the world's major cities



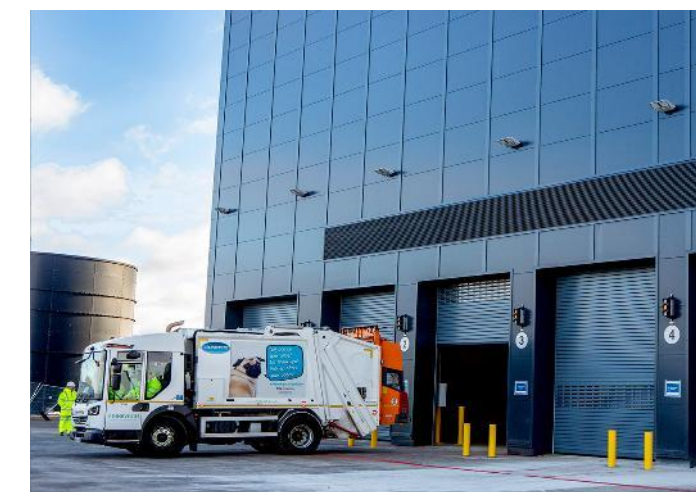
Houston

2.3 million inhabitants



Prague

1.3 million inhabitants



Barcelona

1.6 million inhabitants



Paris

2 million inhabitants



Edinburgh

350,000 inhabitants

Global leader

More than a century serving the Spain's major cities



Madrid, 1940
3 million inhabitants



Valencia, 1957
790,000 inhabitants



Barcelona 1911
1.6 million inhabitants



Zaragoza, 1941
700,000 inhabitants



Bilbao, 1972
350,000 inhabitants

Global leader in innovation

Electric urban truck

The first 100% electric, industrial, modular, and versatile chassis-platform for efficient, sustainable, and circular urban services.



H2TRUCK

100% electric chassis-platform powered by battery and hydrogen fuel-cell hybrid technology.



Street cleansing inspection vehicle with AI

Visual recognition using AI to detect waste left outside containers.



Autonomous driving

PLAUSU Project: AUtonomous PLatform for Urban Services. Research and development of automation technologies aimed at enabling the autonomous operation of an urban service platform for street cleansing.



Global leader in innovation

Leading a circular economy for plastic



Creation of new by-products and biomaterials



Mitigation of environmental impact



Renewable fuels



Recovery of critical raw materials from municipal solid waste



Recovery of IBA from MSW incineration



Global leader in diversity, equality and inclusion

FCCenviro has a clear commitment to society by promoting the employment inclusion of individuals from groups at risk of social exclusion and people with diverse abilities, while upholding a gender equality policy at all organisational levels





Global leader in Waste-To-Energy

More than **50 years of experience**

16 Waste-to-Energy projects

556 MWe of power

5.4 million tonnes of annual capacity

Global leader in Waste-To-Energy

Eastcroft energy recovery plant in Nottingham, United Kingdom

- Status: In operation.
- Date of commissioning: 1973.
- Annual treatment capacity: 200,000 tpa.
- Power output: Export steam for electrical production and district heating.



Global leader in Waste-To-Energy

Zabalgarbi energy recovery plant in Bilbao (Vizcaya, Spain)

- Status: In operation.
- Date of commissioning: 11/11/2004.
- Annual treatment capacity: 228,000 tpa.
- Power output: 99.5 MWe.



Global leader in Waste-To-Energy

Lostock energy recovery plant in Cheshire, United Kingdom

- Status: Under construction.
- Date of commissioning: expected November 2026.
- Annual treatment capacity: 720,000 tpa.
- Power output: 76.9 MWe.



Global leader in Waste-To-Energy

Greatmoor energy recovery plant in Buckinghamshire, United Kingdom

- Status: In operation.
- Date of commissioning: June 2016.
- Annual treatment capacity: 300,000 tpa.
- Power output: 22.4 MWe.



Global leader in Waste-To-Energy

Energy recovery plant in Zistersdorf, Austria

- Status: In operation.
- Date of commissioning: 2008.
- Annual treatment capacity: 173,600 tpa.
- Power output: 15.7 MWe.



Global leader in Waste-To-Energy

South Broward energy recovery plant in Broward County, Florida (USA)

- Acquired by FCCenviro in July 2025.
- Date of commissioning: 1991.
- Annual treatment capacity: 750,000 tpa.
- Power output: 66 MWe.



Global leader in Waste-To-Energy

Energy recovery plant in Pinellas County, Florida (USA)

- Awarded contract of operation and maintenance in October 2025
- Official start operations: January 2026
- Date of commissioning: 1983.
- Annual treatment capacity: 844,000 tpa.
- Power output: 75 MWe.



Global leader in Waste-To-Energy

La Veuve – Syvalom, Châlons-en-Champagne (France)

- Status: In operation.
- Date of commissioning: 2006
- Managed by FCC Environnement since 2026
- Annual treatment capacity: 110,000 tpa.
- Power output: 10 MWe.



Global leader in mechanical-biological
treatment and recycling

More than 200 environmental waste
treatment and recycling centres



Global leader in mechanical-biological treatment and recycling

Ecopark of Barcelona, Spain

- One of the largest facilities in the world.
- In operation since 2003.
- Recycling, anaerobic digestion and composting facilities.
- Treatment capacity: 264,000 tpa.
- Population served: 542,000 inhabitants.



Global leader in mechanical-biological treatment and recycling

Las Dehesas Biomethanisation plant.
(Valdemingómez Technology Park in Madrid, Spain)

- The world largest anaerobic digestion facility.
- In operation since 2009.
- Anaerobic digestion (5 digestors x 3,600 m³).
- Treatment capacity: 220,000 tpa (100% Source Segregated Organic Fraction input).
- Population served: 3 million inhabitants.



Global leader in mechanical-biological treatment and recycling

Environmental Centre – La Campiña. Loeches, Eastern Madrid Region, Spain

- In operation since July 2021.
- Latest technologies in household waste recovery.
- Treatment capacity: 270,000 tpa.
- Population served: 800,000 inhabitants of 31 councils in the Eastern Municipalities Association .



Global leader in mechanical-biological treatment and recycling

Las Calandrias Environmental Centre. Jerez de la Frontera, Spain

- New mechanical pre-treatment process now operational.
- Expected to be fully operational by the end of 2025.
- Treatment capacity: 260,000 tpa.
- Population served: 450,000 inhabitants.



Global leader in mechanical-biological treatment and recycling

La Ecocentral Environmental Centre. Granada, Spain

- In operation since 1999.
- With a footprint of 890,500 m².
- Treatment capacity: 450,000 tpa.
- Population served: 940,000 inhabitants.



Global leader in mechanical-biological treatment and recycling

Environmental Recycling Centre in Placer County, California, USA

- In operation since July 2022.
- Recycling, C&D waste processing, composting facility for organics, food and garden waste, a household waste recycling centre and a rejects landfill.
- Treatment capacity: 650,000 tpa.
- Population served: 412,000 inhabitants.



Global leader in mechanical-biological treatment and recycling

Houston Recycling Plant. Texas, USA

- 2020 Best Recycling Facility by the US NWRA.
- Gold Glass certification by the Glass Recycling Coalition of USA.
- In operation since 2019.
- Treatment capacity: 145,000 tpa.
- Population served: 2.3 million inhabitants.



Global leader in mechanical-biological treatment and recycling

Wrexham Recycling Centre. Wales, United Kingdom

- In operation since 2009.
- Environmental centre consisting of a HWRC, MRF, WTS, IVC and MBT plants.
- Treatment capacity: 75,000 tpa.
- Population served: 135,100 inhabitants.



Global leader in mechanical-biological treatment and recycling

Waste Treatment Plant, Nowy Targ, Poland

- Start operations: November 2025
- Investment 2018–2025: €19.3 million
- 12 municipalities, 150,000 inhabitants
- Municipal solid waste: 70,000 tonnes per year
- Recyclable waste: 50,000 tonnes per year
- Organic waste: 42,000 tonnes per year



Global leader in mechanical-biological treatment and recycling

Environmental Centre in Zabrze, Poland

- Last renovation: 2019.
- Population served: 180,000 inhabitants.
- Treatment capacity: 120,000 tpa.
- Splitting and SRM sorting lines, RDF production, biological treatment of MSW and green waste composting.

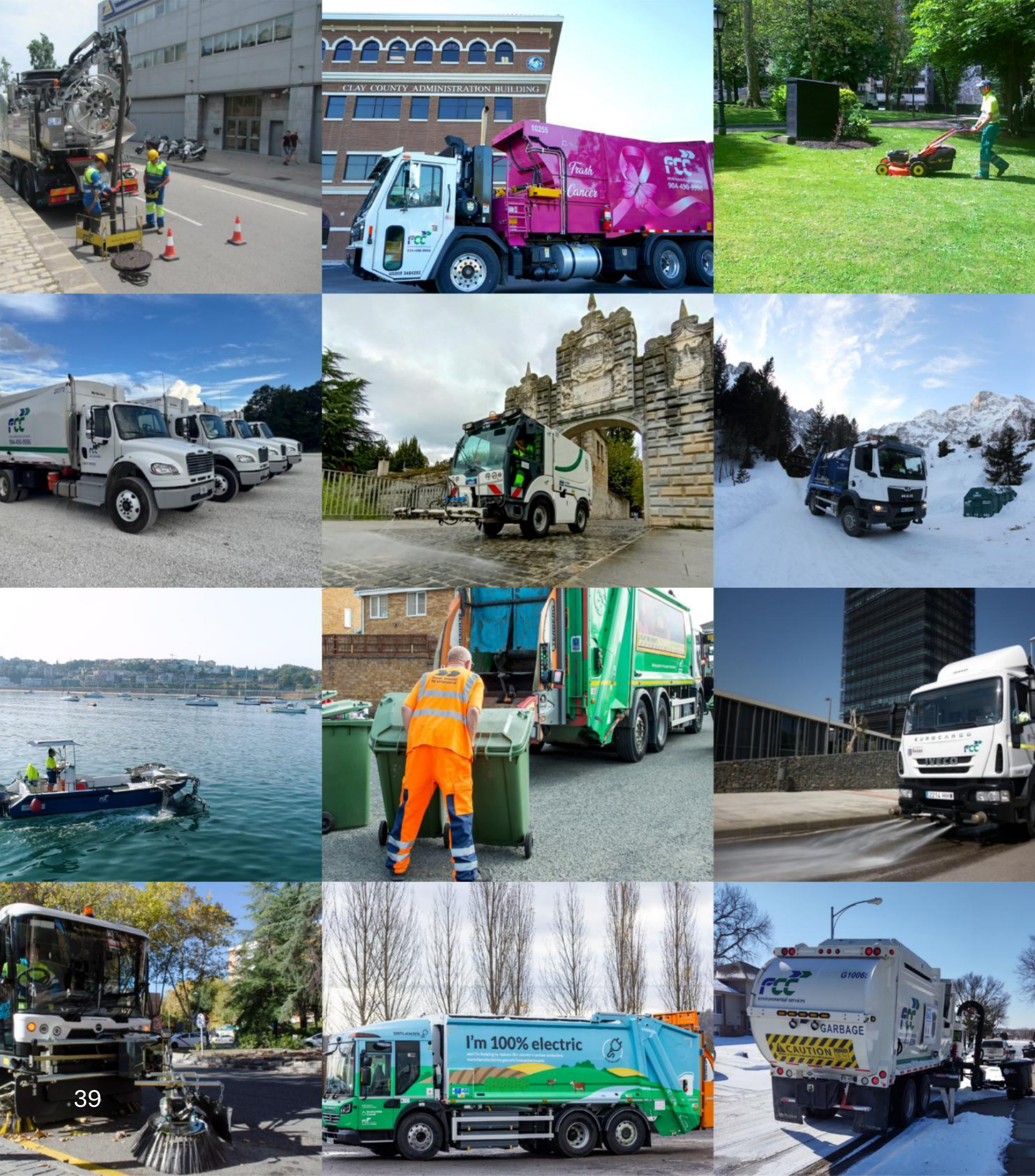


Global leader in mechanical-biological treatment and recycling

Recycling plant in Zohor, Slovakia

- Commissioning: 2024.
- Population served: 115,000 inhabitants.
- Treatment capacity: 55,000 tpa.
- Splitting and SRM sorting lines.





Global leader in municipal services

Since **1911**
83,5 million people serviced
5,900 municipalities

Global leader in Waste Collection and Street cleansing

Waste collection and street cleansing, Granada, Spain

- Waste collection and street cleansing
- Since December 2025
- €540 million.15 years
- 370 ECO and Zero-Emission vehicles and machines.
- 850 people.
- 120,000 tonnes per year / 600 km of roads.



Global leader in Waste Collection and Street cleansing

Waste collection, street cleansing and sewage maintenance, L'Hospitalet de Llobregat, Barcelona, Spain

- Status: In operation.
- Date of commissioning: 1960
- Portfolio: €400 million. 10 years.
- 136 ECO and Zero Emissions vehicles and machines.



Global leader in Waste Collection and Street cleansing

Waste collection and street cleansing, Oviedo, Asturias, Spain

- Waste collection and street cleansing
- Since 1967
- €245 million. 9 + 1 years
- 150 vehicles and machines, 90%+ eco-friendly and Zero-Emission



Global leader in Waste Collection and Street cleansing

Waste collection lot 1 (Western Zone), Madrid, Spain

- Waste collection
- Since 1940
- €455 million. 6 years.
- 209 ECO or Zero-Emission vehicles
- 950 people / 390,000 tonnes per year.



Global leader in waste collection and street cleansing

Lots 6 and 4. Madrid, Spain

- Street cleansing.
- Since 1977.
- 1 million inhabitants.
- €503 million. 6 years.
- 2,300 km of streets, 350 vehicles – 70% Eco / Zero-emission label, 2,000 people.



Global leader in waste collection and street cleansing

FCC Environnement (France)

- Europe Services Déchets: Waste collection. New contracts of Paris Saclay (€5.5M) y Rambouillet (€4.36M)
- Europe Services Voirie: Street cleansing. Renewal of Grand Paris Sud and new contract at Vitry-sur-Seine
- Europe Services Propreté: Building cleaning. Renewal of the contracts of Decathlon, Ministry of Defence and Coeur d'Essonne , and new contract of Paris-Seine municipalities association



Global leader in waste collection and street cleansing

Waste collection and street cleansing, Vila Nova de Famalicão, Portugal

- Waste collection and street cleansing
- Since 2025
- Population: 133,000.
- €36 million. 10 years.
- 43,000 tonnes per year.



Global leader in waste collection and street cleansing

Herefordshire, United Kingdom

- Waste collection.
- Since 2000.
- 187,000 inhabitants.
- £45 million. 8+12 Years.
- 100% - electric collection vehicles.



Global leader in waste collection and street cleansing

Prostějov (Czech Republic)

- Management of municipal waste, maintenance of roads, grounds, botanical gardens, children's playgrounds, sport fields, street furniture, cemeteries and public lighting services.
- 45,675 inhabitants.
- €36.67 million. 4 years.



Global leader in waste collection and street cleansing

Clay County, Florida, USA

- Waste collection.
- 230,000 residents.
- \$420 million. 10+5+5 years.
- Investment: \$15 million.
- 47 vehicles. 70 people.



Global leader in ground maintenance

Oviedo, Spain

- Since 2007.
- 226,147 inhabitants.
- €19.1 million. 4 years.
- More than 200 hectares of green areas, around 9,500 units of lined-up trees and 16,700 units on green spaces.
- 70% of the vehicles and 100% of the service's machinery have ECO or Zero-emission label, 100 people.



Global leader in ground maintenance

Hospitalet de Llobregat. Barcelona, Spain

- Since 2012.
- 270,000 inhabitants.
- €29 million. 3 years.
- 65 hectares of green spaces and nearly 35,000 trees.
- 71 CNG vehicles with ECO environmental label, 155 people.



Global leader in ground maintenance

Waltham Forest, Greater London, United Kingdom

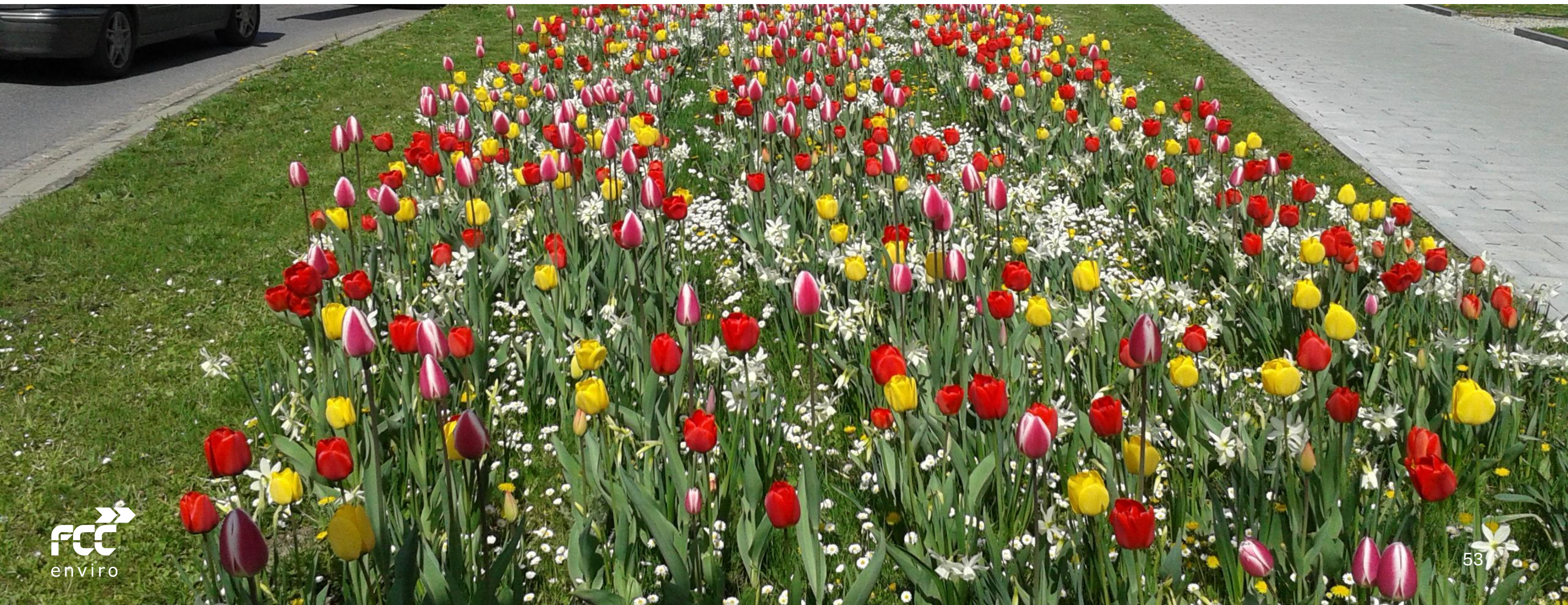
- 275,887 inhabitants.
- 8 years.
- 415 hectares of green spaces and 17,200 linear metres of hedges and similar features.
- 18 people.



Global leader in ground maintenance

Prostějov, Czech Republic

- Since 2006.
- 45,675 inhabitants.
- 170 hectares of green spaces and 20,403 trees.
- 23 vehicles and machinery, 21 people.



**Global leader in industrial waste management
and soil and environmental liability remediation**

Around 93,000 private clients served
**7.8 million annual tonnes of industrial waste
managed**
87 facilities for specialised treatment



Global leader in industrial waste management and soil and environmental liability remediation

ENERGYLOOP: Recycling of wind turbine blades. Cortes (Navarra), Spain

- Recycling at the plant in Cortes.
- Investment: €10 million.
- Treatment capacity: 10,000 tpa.



Global leader in industrial waste management and soil and environmental liability remediation

Comprehensive recycling of photovoltaic panels. Cadrete, Zaragoza (Spain)

- Treatment capacity: 200,000 panels per year.
- Material recovery rate exceeding 95%.
- Extracted materials: aluminum, glass, mixed plastic and PP/ABS, mixed metals, silicon and junction boxes.
- Investment: €1 million.



Global leader in industrial waste management and soil and environmental liability remediation

Industrial Waste Management at the Spanish Army Bases

- Comprehensive management of waste generated at the bases, barracks and facilities of the Spanish Army.



Global leader in industrial waste management and soil and environmental liability remediation

Glass recycling, Spain

- Glass recycling managed for ECOVIDRIO in the regions of Aragón, La Rioja and Valencia and the provinces of Ávila and Segovia.
- €13.5 million.
- 62,000 tpa of glass.



Global leader in industrial waste management and soil and environmental liability remediation

Soil remediation in Mořina, Czech Republic

- Removing soil contaminated by heavy metals in the wastewater treatment plant.
- Area of 4,000 m².
- 11,603.95 tonnes of waste treated.
- Investment: €2,1 million.



- This document may contain forward-looking statements regarding the intentions, expectations, or forecasts of the FCC Group or its management as of the date of its preparation, relating to various aspects such as the growth of different business lines, the results of the FCC Group, or other matters concerning its activities and situation.
- These forward-looking statements or forecasts do not, by their nature, constitute guarantees of future performance, being subject to risks, uncertainties, and other relevant factors that could cause actual developments and results to differ materially from those expressed in these intentions, expectations, or forecasts.
- This document does not constitute an offer or invitation to acquire or subscribe for shares, in accordance with Law 6/2023, of 17 March, on Securities Markets and Investment Services, Royal Decree-Law 5/2005, of 11 March, and/or Royal Decree 814/2023, of 8 November, and its implementing regulations. Furthermore, this document does not constitute an offer to purchase, sell, or exchange, nor a request for an offer to purchase, sell, or exchange securities, nor a request for any vote or approval in any other jurisdiction.
- This document or any of its parts does not constitute a contractual document, nor may it be used to integrate or interpret any contract or any other type of commitment.
- The information presented in this statement should be taken into account by all individuals or entities that may need to make decisions or prepare or disseminate opinions regarding securities issued by the FCC Group. All are encouraged to consult the public documentation and information communicated or registered by the FCC Group with the National Securities Market Commission.
- This document contains financial information that has been audited and prepared in accordance with International Financial Reporting Standards (IFRS).